



BRIDGING THE  
HEALTH CARE GAP  
1988 • 2008



**ANNUAL REPORT 2007/08**

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## *20th anniversary year is marked by outreach, stewardship, and innovation...*

*Steve Hurd, Ph.D., Executive Director*

*As our 20th anniversary year draws to a close, the Marillac staff want to express our gratitude to all those who have come before us. The Clinic as we know it today is the result of an unbroken chain of dedicated volunteers, providers, donors, and leaders from every area of our community who started and carried the Marillac mission forward. Our hearts and minds are just the latest to lift up this wonderful resource that has transformed the lives of thousands our fellow citizens for 20 years!*

### **Some highlights from Fiscal Year 2007-08...**

**Continued improvement and expansion of our emphasis on integrated care.** This model, which treats the whole person is now firmly established as a "best practice" for delivering health care service to low and middle-income patients. Five lines of health care— medical, mental health, dental, optical, and pharmaceutical are delivered under one roof. Marillac has gained national recognition for its pioneering work in this field.

**A strong emphasis on outreach and preventive care.** Reaching low and middle-income patients "upstream" helps create more successful outcomes. Early detection and treatment results in healthier patients and a more effective and efficient use of our resources. In 2007, the Clinic added a Director of Community and Consumer Relations to develop and direct the Clinic's comprehensive outreach efforts. In 2007, more than 139 outreach events were held, including health screenings, education, and eligibility information for potential new patients. This approach continues to strengthen our already strong tradition of response to need.

**Increased utilization of both clinic locations.** In 2006, Marillac opened a satellite clinic in Palisade to treat farmworkers and address the growing needs in the communities of eastern Mesa County. In the past fiscal year, the Palisade location experienced a 37% increase in patient visits. The Marillac Clinic at Palisade now includes access to our low-cost medication outlet and the highly successful integration of medical and mental health care. In the not too distant future, Marillac plans to add on-site dental services at this location.

**Dental Screenings.** Several years ago, Marillac began to address the growing needs of oral care for our children. Studies have established the link between poor oral health and school absenteeism. Last year, more than 1500 school children (pre-K through 12th grade) were screened for dental problems and provided with preventive care examinations and information. This program, coordinated with Head Start and School District 51, continues to improve the lives of Mesa County families.

## OUR VISION

**Marillac Clinic welcomes underserved people and provides compassionate, innovative, and essential health care.**

**Marillac Clinic takes a leadership role to promote access to quality health care for all.**

*highlights from Fiscal Year 2007-08 (continued)*

**Forging strong alliances and leadership in creating greater access to health care for all.** Marillac continues to take a strong leadership role in developing best practice models of delivering health care and in creating strategic alliances with other providers – locally and statewide. Specialists from virtually every area of medicine and dentistry treat Marillac patients at a reduced cost. This strong alliance with the local health care community indicates the vital role the Clinic plays in the health of vulnerable Mesa County residents. Marillac's Integrated Care model is being adapted at the St. Mary's Family Medicine Program. Marillac frequently provides information and experience to studies and task forces seeking ways to improve the delivery of health care. The Clinic continues to be a unique and creative response to our health care challenges.

**Progressive and innovative operations** help Marillac keep up with increasing demand. Streamlined eligibility and same day appointments allow for more rapid response to urgent patient needs. Group appointments provide greater patient input and involvement in their treatment plans. That yields better outcomes and increased efficiencies. Special needs patients such as pregnant women and HIV positive patients get state-of-the-art care at the Clinic. Twice a week, Marillac provides Integrated Care (medical and mental health) services at Catholic Outreach's Homeless Day Center.

*These are just a few of the highlights of our 20th anniversary year. I hope you'll take a few moments to learn more about the work of the Clinic. Your support makes all of these programs possible and quite literally changes the lives of your fellow citizens. – Steve Hurd, Ph.D., Executive Director.*

## GIFT PLANNING: SECURING YOUR LEGACY

*No matter what your age or station in life, being a part of something that serves others is a richly rewarding and satisfying experience.*

*We hope that when your thoughts turn to giving and creating a legacy that celebrates your spirit and concern for your community, you will consider making Marillac part of your plans. When you give to Marillac, you know that your gift is going to support an organization with an unparalleled record for service and responsible stewardship. No 20th Anniversary Annual Report would be complete without special thanks to our dear friend, Russ Schuckman who served as our Development Manager for the last seventeen years. Marillac owes much to him and we are happy to report that Russ, although now retired, has agreed to continue to serve the organization and donors he cares so deeply for by assisting in the transition to new and capable development staff.*

*To find out more about planned giving contact Development Manager, Claudia Ragar at **970 / 255-6371***



**ALL OF US ARE SO GRATEFUL FOR OUR COMMUNITY'S UNWAVERING SUPPORT! THANKS TO EVERYONE WHO DUG A LITTLE DEEPER TO SHARE THEIR GOOD FORTUNE AND HELP THEIR NEIGHBORS! INDIVIDUAL GIVING IS ALMOST ENTIRELY FROM LOCAL SOURCES. THANK YOU**

*Space does not permit a fully detailed discussion of all the many exciting things occurring at the Clinic, however additional information on these and other topics can be found throughout this report. Also, we are always available to our friends and donors who want to learn more.*

*Visit us at*

**[www.MarillacClinic.org](http://www.MarillacClinic.org)**

*This* year saw the continuation of several significant innovations at the Medical Clinic. With our ongoing expanded eligibility criteria and an increased focus on preventive care as well as outreach programs, we are seeing a positive impact on the general health of our patients.

As Integrated Care becomes available to a greater number of our patients, the Clinic is achieving efficiencies and effectiveness that would only have been dreamed of a few years ago. The Integrated Care program has become a nationally recognized model for the delivery of high quality health care to a low and middle income population. Your support has been instrumental in these advances.



*clockwise: Amy Davis, MD, Medical Director  
Physician Assistants John Cain and Mike Lillis*

*Many of the Clinic's medical providers have been with Marillac for many years. That means long-term relationships with their patients and much better outcomes!*

*Last year, the Medical Clinic provided 15,092 medical / mental health patient visits.*

**T**he Medical Clinic provides a wide array of services and treats patients with every imaginable diagnosis. Marillac's health care providers deliver quality care with a compassion and professionalism that respects the dignity of each individual. Marillac's Integrated Care Program continues to set new standards for effective care which treats the whole person. The Integrated Care program also includes a number of group sessions which focus on specific disorders such as diabetes, pain management, women's issues, healthy living, obsessive / compulsive disorder, and other conditions which respond well to the dynamics of group support.

In the event a patient requires a specialized field of medicine, an extensive list of referral specialists volunteer to see Marillac patients at a reduced rate. (see page 8) This broad-based and generous support from the medical and mental health community helps make possible a program of comprehensive health care that is truly unique. Marillac also continues to expand outreach programs to treat the homeless families and individuals in our community as well as other special needs populations. Together, we have accomplished so much to address the needs of our less fortunate neighbors. The Medical Clinic helps control health care costs for the whole valley. ■



Kate Warren, D.D.S.

*Outreach programs coordinated through School District 51 and Head Start early childhood programs helped Marillac reach more than 1500 additional children. The Dental Clinic had more than 12,000 patient visits last year. The addition of Dr. Kate Warren, a pediatric dentist, assures that the children of Marillac will continue to get the very best dental care!*

**T**he Dental Clinic serves all ages in our valley, but is especially important to the children of our community. In addition to the uninsured, Marillac also treats Medicaid and CHP+ eligible children. There is an epidemic of dental disease in America's children and sadly Mesa County is no exception. Too often, many of the young patients we see are in acute pain by the time they get to the Clinic. That's why Marillac has a pro-active outreach program of screenings for children who are at high risk for dental disease. The screenings and follow-up appointments stress the importance of prevention and education in maintaining good oral health. In recent years, Marillac has reached thousands of children. In addition to comprehensive dental care and emergency treatment for patients of all ages, Marillac provides dental care to special-needs populations such as migrant families, the homeless, HIV and AIDS patients, pregnant women and seniors. Marillac also has a program of affordable dentures and partials for low income patients of all ages. We are proud of the progress that has been made in serving the dental care and health of patients from every walk of life.



*This year, the Dental Clinic continued to expand its outreach to an even wider demographic while maintaining its focus on preventive strategies and oral health education for the children of Mesa County.*

*The Clinic continued to streamline its scheduling policies to increase efficiency. In addition to reaching full utilization of all 13 operatories, the Clinic now has specialists in several disciplines.*

*The Dental Clinic helped to refine many of the strategies which are now the models for the wider "upstream" intervention programs that have become such an integral part of the outreach efforts throughout the Clinic. Once again, the foundation of these efforts are a direct result of wide community support.*

***T***hank you for spending some time to learn more about the Clinic. Every year, our providers, volunteers and staff are privileged to serve thousands of Mesa County families and individuals who need a helping hand.

**While Marillac is not a free clinic, it does provide access to affordable health care that is instrumental in easing pain, restoring dignity and getting lives back on track. Without Marillac, most of these patients would have nowhere else to go. That means Marillac is playing a crucial role in keeping health care costs down. The Clinic is indeed a unique local response to a national health care crisis.**



*Every day, Linda, Michelle, and Casey help dozens of Clinic patients with their medications at reduced rates. The medication outlet is a key component in making Marillac the medical home of so many low and middle income patients.*

**T**he medication outlet at Marillac is a crucial part of delivering first class care at an affordable cost. Thanks to your support and the participation of the pharmaceutical companies, we can provide commonly prescribed medicines at reduced prices. Also, the Medication Assistance Program (MAP), assists patients who have chronic conditions and require medications that they simply could not afford. MAP is made possible by the pharmaceutical companies who donate these valuable medicines. Last year, Marillac dispensed over 36,000 prescriptions to patients in need. ■



*Kim and Ashley help our patients lead more productive and happy lives by seeing to their vision needs. Last year more than 1200 patients were seen at the Optical Clinic. That's about a 20% increase over the previous year!*

**T**he Optical Program sees hundreds of people every year. Marillac's optical services help patients of all ages become more productive at work, at school, and at home. Thanks to ongoing and diversified support, the expanded Optical Clinic is continuing to meet the ever increasing needs of Mesa County's families.

**A unique local response to the national health care crisis...**

**M**arillac Clinic has a well deserved reputation for responsible stewardship. When you choose to support the work of the Clinic, you can be sure that your gift will be honored and used in the way you intended. Administrative and fund-raising costs amount to only 12.5% of expenses, well below the national and local average for nonprofit organizations.



**V**olunteers play an important role in the everyday operations of the clinic. Last year they logged in over 7,181 hours in virtually every area of operations. That amounts to more than \$217,300 of in-kind donations. The clinic could not function as it does without this generous assistance from our fellow citizens. It's just another great example of a local response to a national problem and how, with help from the community it serves, Marillac is bridging the health care gap. ■

**Unrestricted Revenue, gains and other support**

Net assets released from restriction*	1,255,636
Net patient service revenue	1,514,238
St. Mary's Hospital in-kind	1,495,903
Amendment 35-Primary Care Fund	879,781
Contributions**	309,390
SCLHS in-kind	844,707
Amendment 35-health care services fund	341,584
Investment income	102,622
Other income	7,850
<b>Total Revenue</b>	<b>6,751,711</b>

**Expenses**

Salaries and wages	4,487,929
Supplies	777,043
Facilities	364,981
Purchased services	744,142
Other operating expenses	280,763
Depreciation and amortization	223,152
<b>Total Expenses</b>	<b>6,878,009</b>
<b>Increase in Unrestricted Assets</b>	<b>(126,298)</b>

*Unaudited financial highlights 2007 / 2008*

\* Grants, pledges, and other restricted income that has been released in this fiscal year

\*\* Sources: Individuals, businesses, faith-based organizations, health care facilities and unrestricted grants

**PATIENT VISITS 2007 -2008**

<b>MEDICAL &amp; MENTAL HEALTH PATIENT VISITS</b>	<b>15,092</b>
<b>UNDUPLICATED MEDICAL &amp; MENTAL HEALTH PATIENTS</b>	<b>4,231</b>
<b>DENTAL PATIENT VISITS</b>	<b>12,006</b>
<b>UNDUPLICATED DENTAL PATIENTS</b>	<b>4,647</b>
<b>OPTICAL PATIENT VISITS</b>	<b>2,686</b>
<b>UNDUPLICATED OPTICAL PATIENTS</b>	<b>1,205</b>

**A special thanks to Community Hospital for an in-kind donation of \$270,072 and a cash donation of \$10,000**

**Marillac Clinic**  
**Referral Specialists**  
**2007-2008**

*Thanks to these doctors, dentists and other health care professionals who see Marillac Clinic patients when they need specialized care. Without their generous participation, many of our patients would have nowhere else to turn.*

**Allergy/Asthma**

William Scott, M.D.  
 Toni Davison, PA

**Cardiology**

Charlie Brunson, M.D.  
 Daniel Duffey, M.D.  
 Marcus Howell, M.D.  
 Richard Garmany, M.D.  
 Summer Long, P.A.  
 William Miller, M.D.  
 Paul Oupadia, M.D.  
 Donald Pacini, M.D.  
 Gary Snyder, M.D.  
 Kurt Spriggs, D.O.  
 Jacob Webel, M.D.

**Cardiovascular**

James Narrod, M.D.  
 Sara Pereira, M.D.

**Chiropractor**

Christopher Angello, D.C.  
 Dean Younker, D.C.

**Counselors**

Center for Enriched Communication  
 Colorado West Mental Health  
 Latimer House  
 Grande River Psychiatry  
 Western Treatment Accountability for Safer Communities  
 Mesa County Detention Facility

**Dentistry**

Glen Dean, D.D.S.  
 Stephen Fante, D.D.S.  
 Lee Gaglione, D.D.S.  
 Julie Gillis, D.D.S.  
 T. Allan Hymas, D.D.S.  
 Stephen Johnson, D.D.S.  
 Stephen Kelly, D.M.D.  
 David Nock, D.D.S.  
 Paul Northup, D.D.S.  
 Ken Perino, D.D.S.  
 Ronald Vincent, D.D.S., M.D.  
 Duane Weenig, D.D.S.

**Dermatology**

Maida Burrow, M.D.  
 Matthew Deeths, M.D.  
 Lewis Kirkegaard, M.D.  
 Arthur Weber, M.D.

**Dietician**

St. Mary's Nutrition Services

**ENT**

Mark Griffin, M.D.  
 Michael Hanson, P.A.-C  
 Denzel Hartshorn, M.D.  
 Duane Hartshorn, M.D.  
 Valerie McElroy, P.A.-C  
 Matthew Swelstad, M.D.  
 Michael Trowbridge, M.D.

**Endocrinology**

Joseph Maruca, M.D.

**Gastroenterology**

Jon Allison, P.A.  
 Linda Evans, N.P.  
 Masi Khaja, M.D.  
 Bernard Pacini, M.D.  
 Brent Prosser, M.D.  
 Steven Seagren, M.D.  
 Peter Walsh, D.O.

**General Surgery**

Stuart Ackley, M.D.  
 Craig Andersen, M.D.  
 Stephen Axthelm, M.D.  
 Brad Baldwin, D.O.  
 Michael Bradshaw, M.D.  
 Arlene Burnell, M.D.  
 Andrew Morse, D.O.  
 Steven O'Dell, D.O.  
 Joel Schaefer, M.D.  
 Joyce Sekharan, M.D.

**Gynecology/Obstetrics**

Laurel Bartholomay, M.D.  
 Cynthia Busker, C.N.M.  
 William Ellinwood, M.D.  
 Janet Grant, C.N.M.  
 Robert Hackett, M.D.  
 Sue Hanson, C.N.M.  
 E. Lee Hardin, M.D.  
 Paul Jones, M.D.  
 Stephen Meacham, M.D.  
 Carrie Noriega, M.D.  
 Joshua Pearson, D.O.  
 Annie Richardson, C.N.M.  
 Ruth Ann Price, C.N.M.  
 Jennifer Strong, D.O.  
 Anita Scheetz, C.N.M.  
 Traci Simms, M.D.

**Internal Medicine**

Wendy Magraw, M.D.  
 Rebecca Tolby, M.D.

**Nephrology**

RaeDean Schmidt, M.D.

**Neurology**

Joel Dean, D.O.  
 Jerry Gage, D.O.  
 Neal Gilman, M.D.  
 Mitchell Burnbaum, M.D.

**Neurosurgery**

Robert Fox, M.D.  
 Susan Hemley, M.D.  
 John Lopez, M.D.  
 Larry Tice, M.D.  
 Brian Witwer, M.D.

**Oncology**

St. Mary's Advanced Medicine  
 Pavilion Regional Cancer Center

**Optometry**

Marsha Beach, O.D.  
 Steve Bethka, O.D.  
 Robert S. Brownson, O.D.  
 Parker Call, O.D.  
 Paul Foutz, O.D.  
 Michael Klaich, O.D.  
 Andrew McKenzie, O.D.  
 George Tull, Jr., O.D.

**Ophthalmology**

Allen Grey, M.D.  
 W. Jay Hoffman, M.D.  
 Robert Rigg, M.D.  
 Randy Rottman, M.D.

**Orthopaedic**

Kirk Clifford, M.D.  
 Chris Copeland, D.O.  
 Larry Copeland, D.O.  
 Mitchell Copeland, D.O.  
 Mary Beth Deering, M.D.  
 Michael Dohm, M.D.  
 Michael Dolecki, M.D.  
 Robert Frazho, M.D.  
 James Gebhard, M.D.

Steven Heil, M.D.  
 Michael Huang, M.D.  
 Richard Knackendoffel, D.O.  
 Mark Luker, M.D.  
 David Mayer, M.D.  
 Jeffrey Nakano, M.D.  
 Michael Reeder, D.O.  
 Michael Rooks, M.D.  
 Patrick Sillix, M.D.

**Pain Management**

Community Hospital Pain Program  
 Ellen Price, D.O.

**Pathologists**

Thomas Fritz, M.D.  
 Dean Havlik, M.D.  
 Bob Kurtzman, D.O.  
 Aaron Long, M.D.  
 Tara Marshall, M.D.  
 Herb Mooney, M.D.  
 Susan Oupadia, M.D.

**Pediatrics**

Charles Breaux, Jr., M.D.  
 William Findlay, M.D.  
 Vickie Foy, P.N.P.  
 Melissa Havlik, M.D.  
 Nancy Hoffman, M.D.  
 Peter Hollis, P.A.  
 Deborah Hunter, M.D.  
 Claudia Jantzer, M.D.  
 Clark Loftus, M.D.  
 Telphi Mannlein, P.A.  
 Sherry Nakano, M.D.  
 David Pacini, M.D.  
 Annette Rosling, M.D.  
 Heather Scott, RN, F.N.P.  
 Craig Sporing, M.D.  
 Michael Whistler, M.D.  
 Patrice Whistler, M.D.  
 Barbara Zind, M.D.

**Physical Therapist**

Christine Wolcott, P.T.

**Plastic Surgery**

William Merkel, M.D.  
 Stephen Cotlar, M.D.

**Podiatry**

Edward Behen, DPM

**Psychiatry**

Colorado West Mental Health  
 Grande River Psychiatry

**Pulmonary**

Joel Bechtel, M.D.  
 David James, M.D.  
 William Kelly, M.D.  
 Garry Lambert, D.O.  
 David Patz, M.D.  
 Joann Piburn, R.N., F.N.P.  
 James Thompson, M.D.

**Radiology**

Anthony Bullard, M.D.  
 Reed Bumgarner, M.D.  
 Calvin Cruz, M.D.  
 Roy Erb, M.D.  
 Sally Gaglione, M.D.  
 Randall Gehl, M.D.  
 Todd Hegstrom, M.D.  
 Michael Holt, M.D.  
 Craig Lastine, M.D.  
 Terry Leever, D.O.  
 James Maclean, M.D.  
 Mark Mountford, M.D.  
 David Smith, M.D.  
 Michael Neste, M.D.  
 Patricia Weber, M.D.  
 Michael Welling, M.D.

**Retinal Specialist**

William Waterhouse, M.D.

**Urology**

Amir Beshai, M.D.  
 Michael Murray, M.D.  
 Mark Nishiya, M.D.  
 James Pitts III, M.D.  
 Gregory Tarman, M.D.

**Misc.**

St. Mary's Family Medicine Doctors  
 William Lockwood, M.D.  
 Deb Twardowski, RN, ANP

*A very special thank you goes out to the following health care professionals who come and spend time at the clinics or help out with screenings and outreach in volunteer service!*

**Don Adams, D.D.S.**  
**Donald Aust, D.D.S.**  
**Audrey Barrett, Lac**  
**Walter G. Briney, M.D.**  
**Sr. Anne Marie Burke**  
**Brian Burton, D.D.S.**  
**Cindy Chrysler, RDH**  
**Sharon Claycomb, RDH**  
**Rosalee Comstock**  
**Mary Corcoran, R.N.**  
**Alicia Crespin**  
**Page Dine, RDH**  
**Carol Dotta, RDH**  
**Brian Fletcher, D.D.S.**  
**Anna Marie Fuoco**  
**Glenda Francis**  
**William Frank, D.D.S.**  
**Lee Gaglione, D.D.S.**  
**Ashlee Gross, R.N.**  
**Melanie Hopper, RDH**  
**Shelley Hodgson, R.D.H.**  
**Richard Hurd, D.D.S.**  
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**T. Allan Hymas, D.D.S.**  
**Dale Jones, D.D.S.**  
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**Terri King-Hamm, RDH**  
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**David Larson, D.D.S.**  
**Erin Luebs**  
**Carl Malito, M.D.**  
**Patrick G. Moran, M.D.**  
**Thomas Moran, D.D.S.**  
**Wilford Moses, D.D.S.**  
**Eileen Mowery, RN**  
**Anthony Naranja, D.D.S.**  
**Sue Noffsinger, RPH**  
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**James Pasterz, D.O.**  
**Mike Ryan, D.D.S.**  
**Diana Saenz**  
**Julie Shearer, R.D.H.**  
**Cindy Sherping, R.D.H.**  
**Kenneth Simons, M.D.**  
**Joanne Stratton, FNP**  
**David Summers, D.D.S.**  
**Carol Tadvick, RN**  
**Thomas Tadvick, D.D.S.**  
**Rita Taylor, R.D.H.**  
**Kathy Thompson, RDH**  
**Dee Tompkins, RDH**  
**James Weaver, M.D.**  
**Candace Webber, RN**  
**Earl Young, D.D.S.**

*We try very hard to list all the wonderful providers who help Marillac Clinic throughout the year. If we missed you or listed you incorrectly, please let us know so we can correct our list.*

## Marillac Clinic Donors Fiscal Year 2007-2008

*Thanks to the many individuals, businesses and foundations whose support makes Marillac Clinic's mission a success every day in the Grand Valley. You make our community a better place to live!*

29 Road Mini Storage  
A B C Flooring  
Carroll and Carol Aamold  
Ms. Wilda Abell  
Marilyn Adams  
Robert and Patricia Adams  
Doug Aden and Lorraine Jensen  
Adolph Coors Foundation  
Advanced Title Technology, Inc.  
Steven and Linda Aiken  
Aldrich Law LLC  
Guy and Helen Alexander  
and Tania Alfstad  
Chester Allen and Janet Gardner  
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Alpine Bank  
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L Edward and Kay Bryant  
Mr. and Mrs. Bob Bubel  
Betty Buck  
Eugene and Sally Ann Budroot  
Bernie and Mary Beth Buescher  
Ernest and Blanche Buescher  
Bulk Mail Pros LLC  
Ms. Catherine Burkey, PC  
Anthony and Michele Burns  
Miriam Burns  
Betty Burris  
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C & L Vending  
Cabinets by Design  
Marc Cadez  
Janet Cameron  
Erik Campbell  
Peggy Cannon  
Lawrence Capps  
Julie Carder  
Caring for Colorado Foundation  
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Catholic Daughters  
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Marc Cadez  
Marie Chamberlain  
Chamberlin Architects  
Edward and Nadine Channel  
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Chevron  
The Children's Hospital  
Karen Chladek  
Doris Christensen  
Lei Christensen  
Church of The Nativity  
American Lutheran Church

First Presbyterian Church  
Immaculate Heart of Mary Church  
Monument Presbyterian Church  
Sacred Heart Catholic Church  
Sr. Anne Marie Burke  
Lucia Cipolla  
City Market  
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